

# Continuous Data Displays for QI

Measurement for Improvement

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PQIP Collaborative Event 16/09/19











# "In God we trust, All others bring data" Deming













## "You can't fatten a cow by weighing it" - Anon





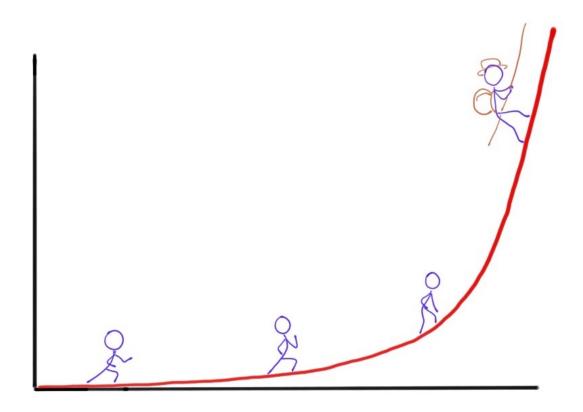








# '90% of world's data generated over last two years' — Petter Bae Brandtzaeg, SINTEF ICT













## Types of Measurement

Research



Judgement



**Improvement** 













## **Choosing Measures**

#### Gather the team:

- What will be measured
- Data collection and sampling
- Feasible
- Integrate measures into daily routine
- Plot data over time



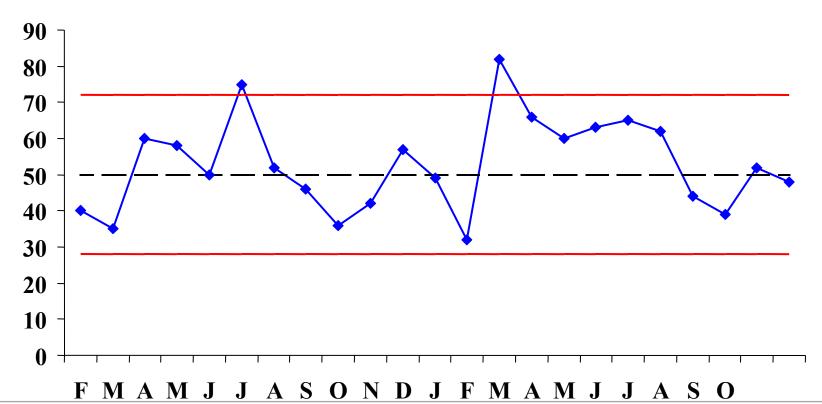








## Common Cause vs Special Cause Variation





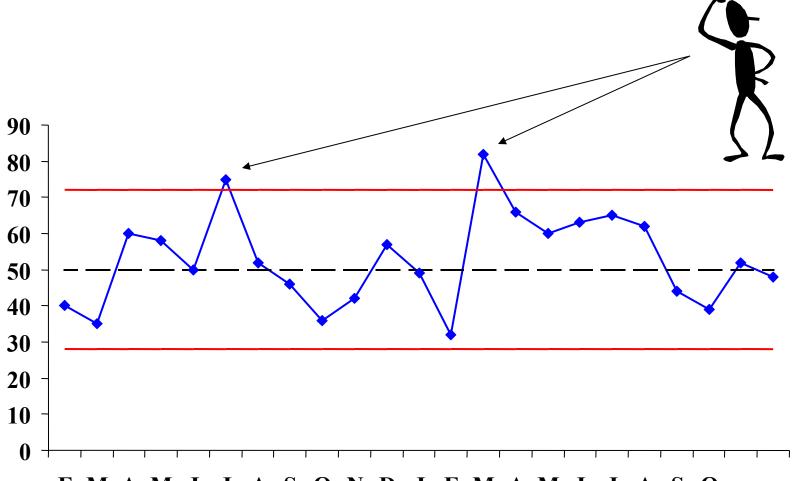








## Common Cause vs Special Cause Variation















# The 4 rules of Run Chart Analysis































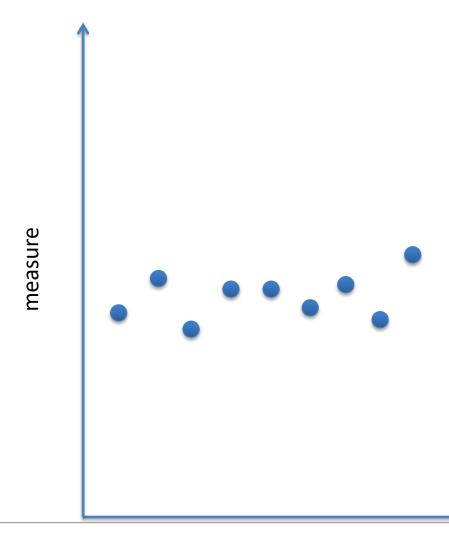
























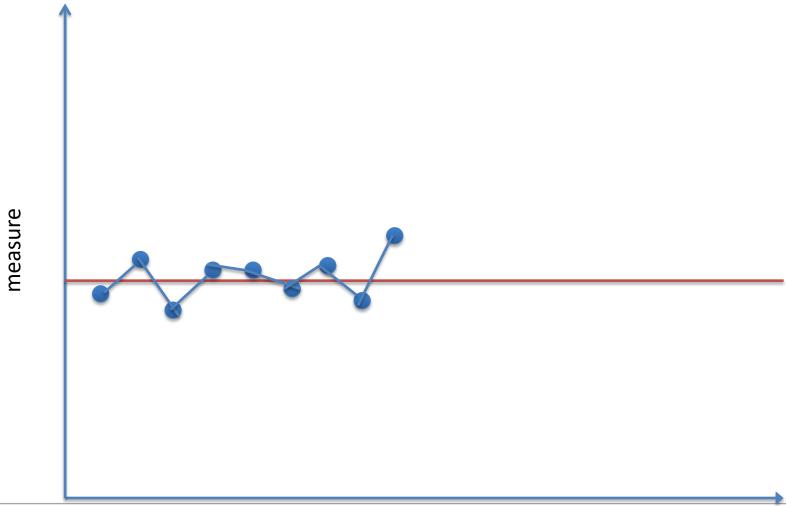












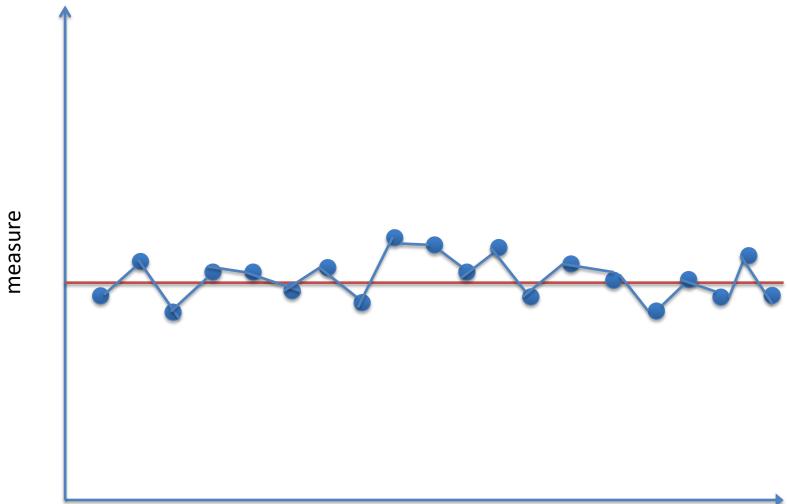






















- S
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- R











- Shift
- Trend
- Astronomical
- Runs (too few or too many)











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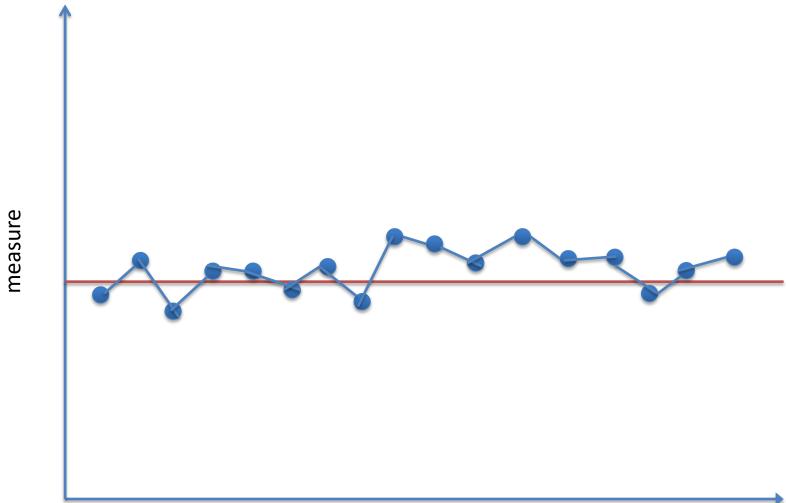












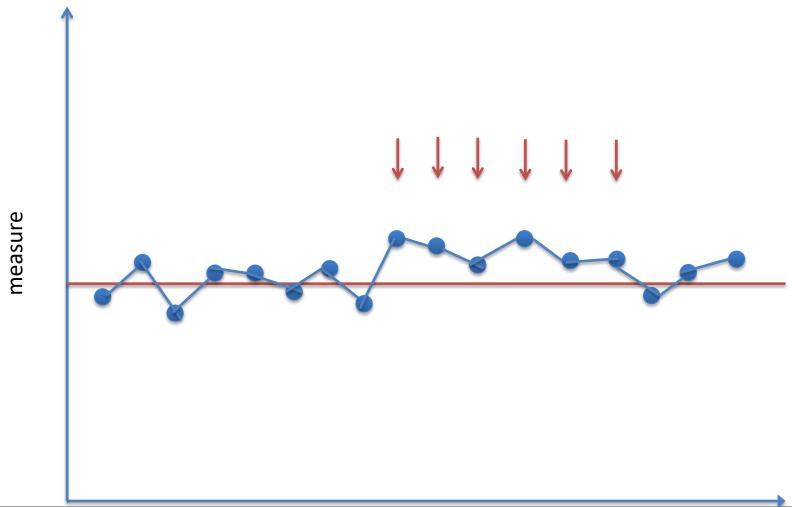












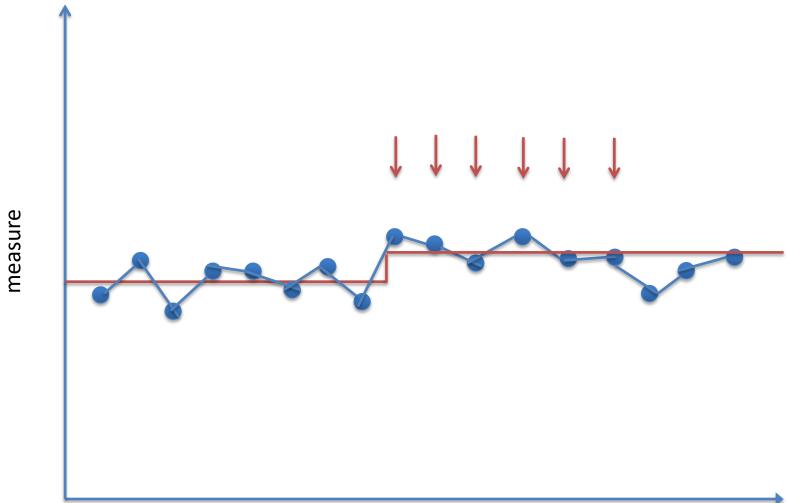














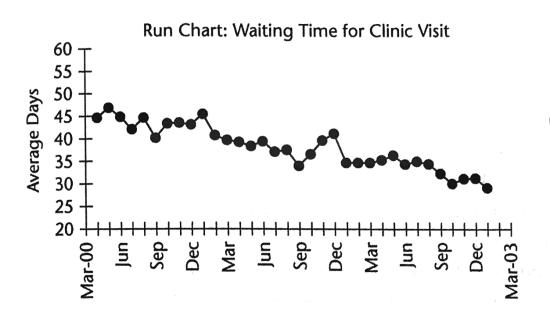


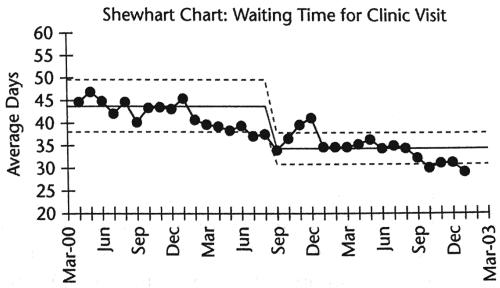






## Recalculating Limits















- Shift
- Trend
- Astronomical
- Runs (too few or too many)

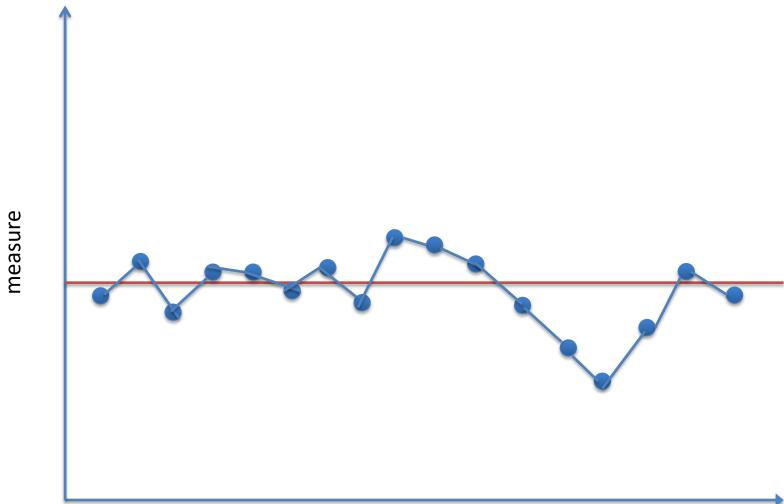












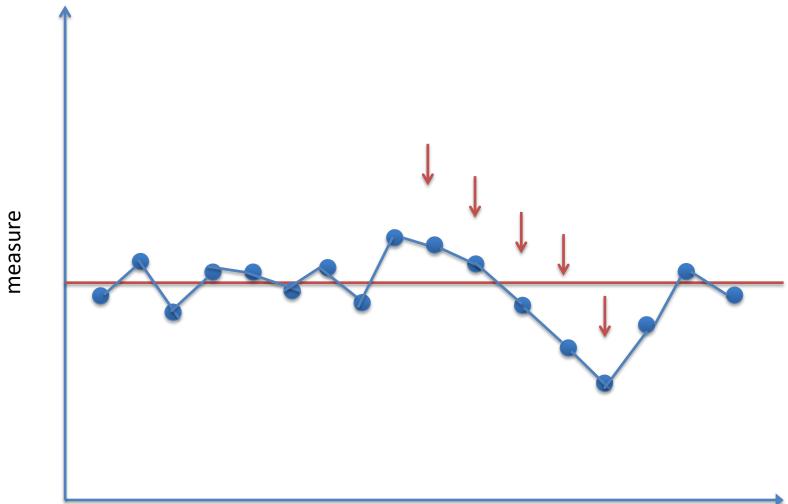






















### 4 rules

- Shift
- Trend
- Astronomical
- Runs (too few or too many)

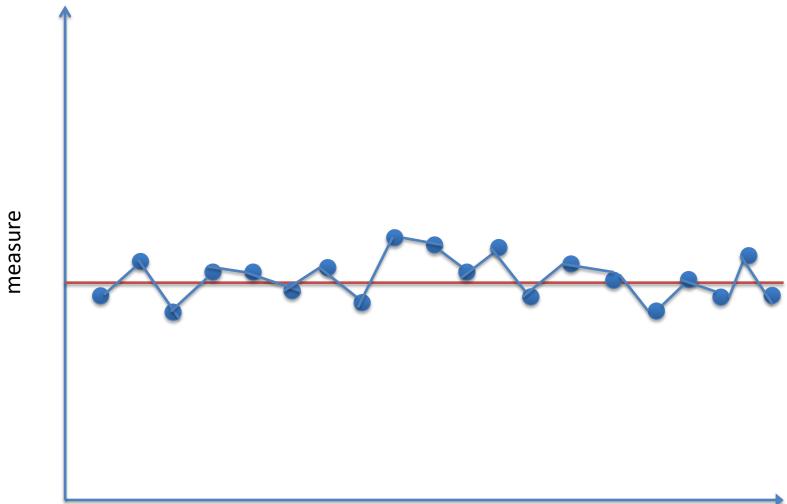












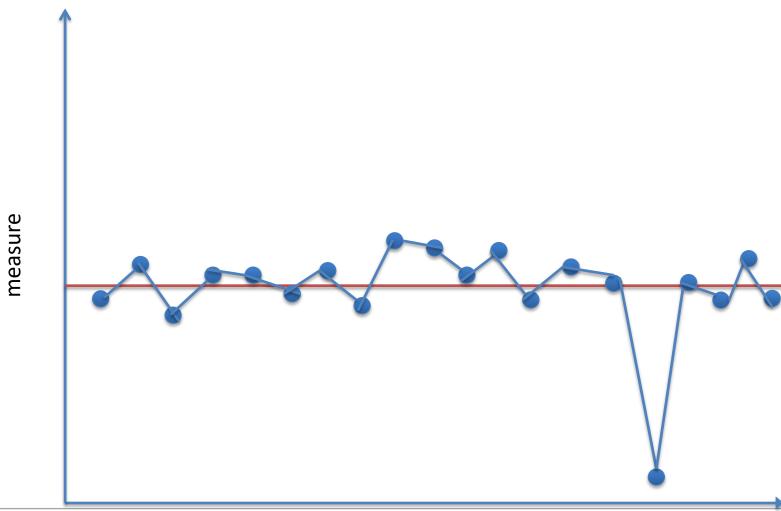






















### 4 rules

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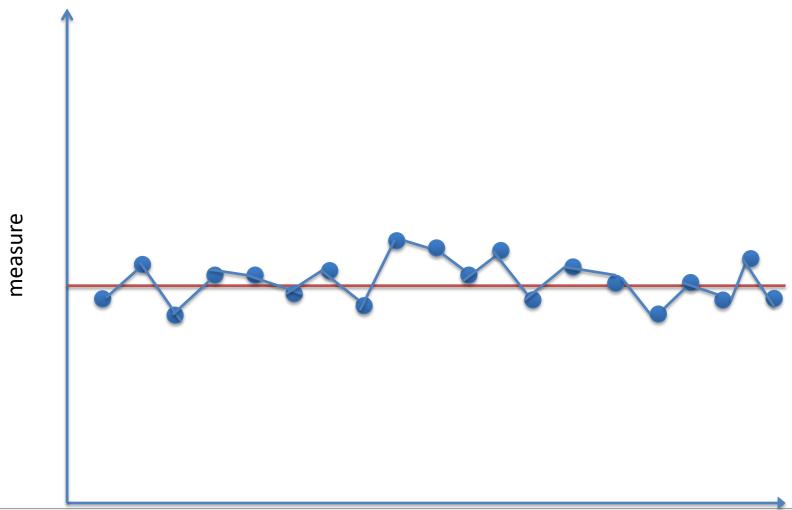












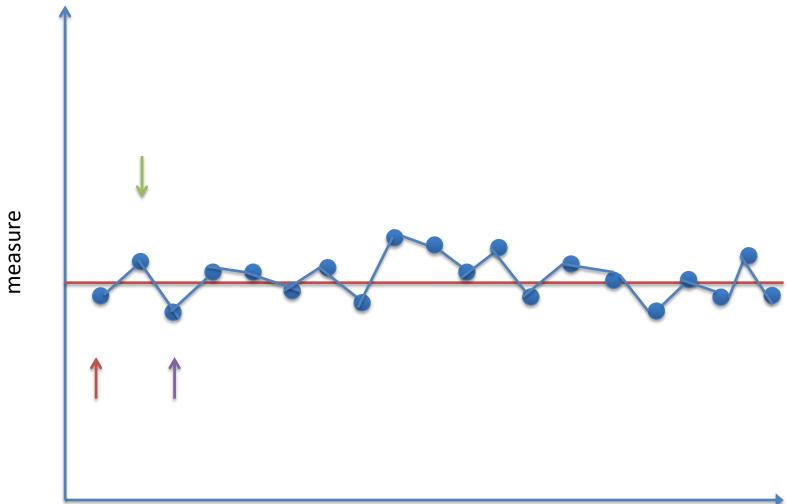












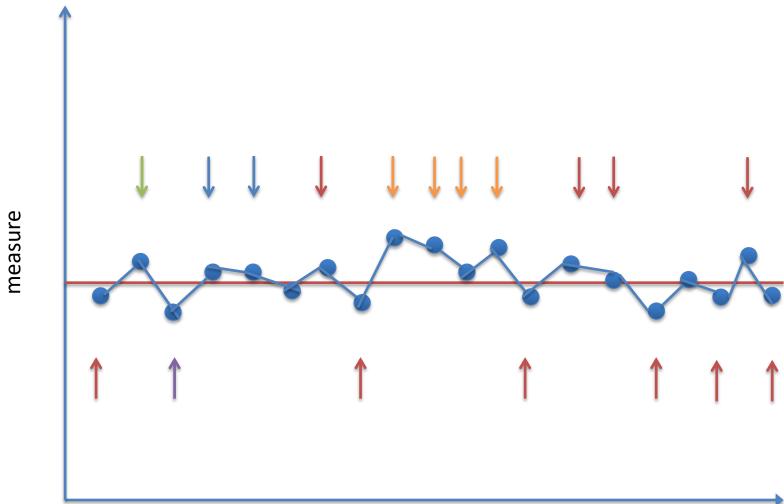






















#### Coin Toss

- HTTHHTTTHHTHTTHHHTHTTTHH
- HHHHTTTTHHHHHTTTTTHHHHHTTTTTHHHH
- HTHTHTHTHTHTHTHTHTHTHTHTHTH



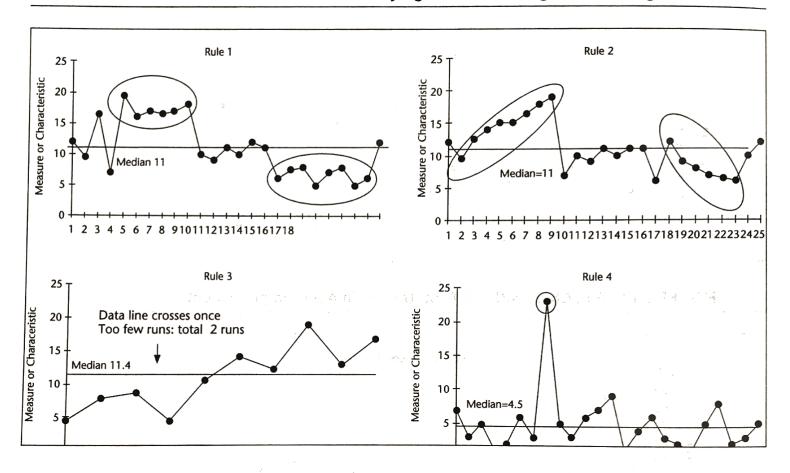








FIGURE 3.13 Four Rules for Identifying Nonrandom Signals of Change













## **Choosing Measures**

#### Gather the team:

- What will be measured
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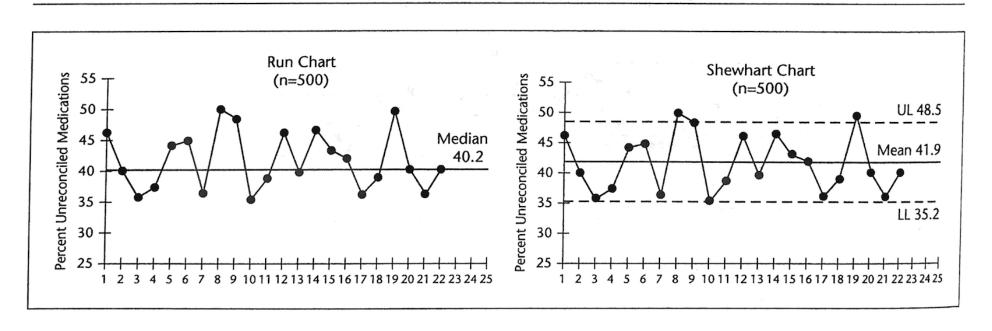






#### Run Chart vs Shewhart Chart

FIGURE 4.7 Depicting Variation Using a Run Chart Versus a Shewhart Chart







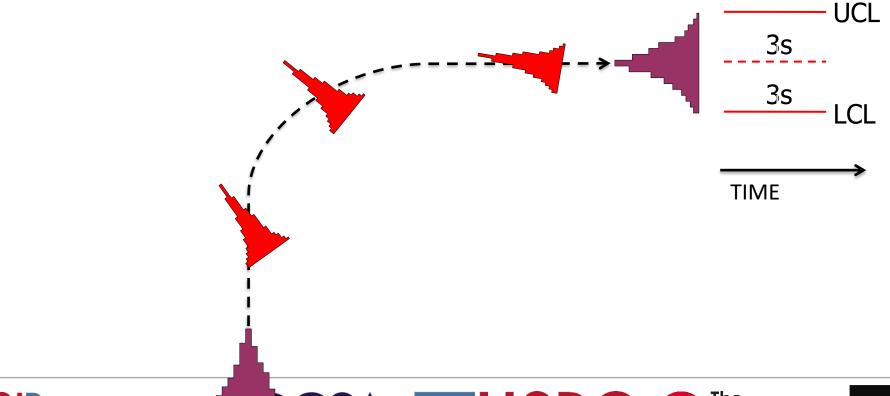






### Measurement for Improvement

• SPC chart – Statistical Process Control or Shewhart chart

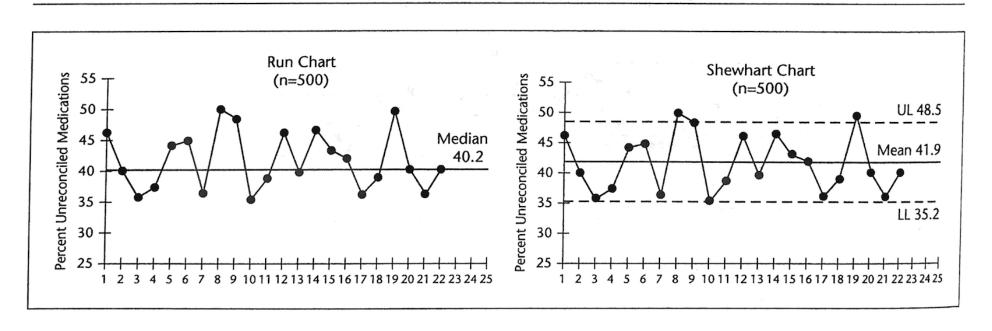






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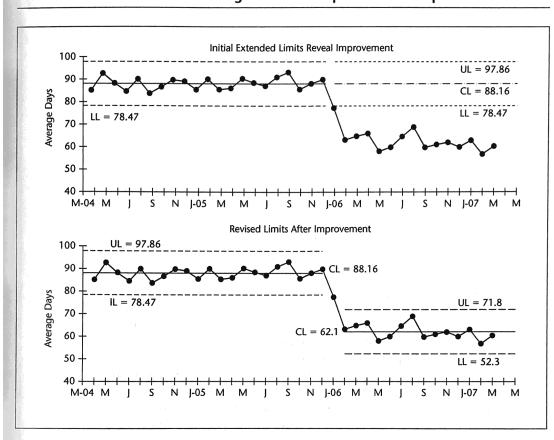






## **Recalculating Limits**

FIGURE 4.16 Recalculating Limits After Special Cause Improvement







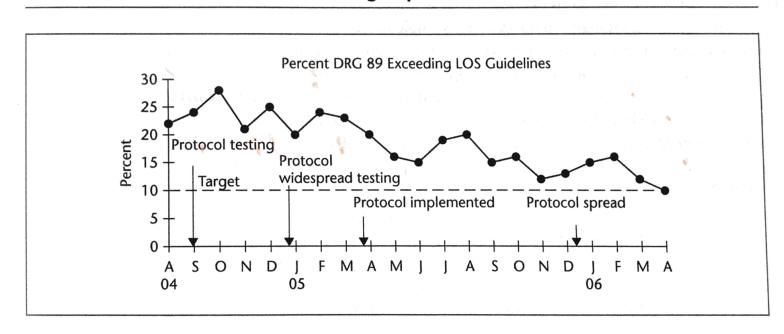






## Balancing Measures

FIGURE 2.24 Percentage DRG Exceeding LOS Guidelines Indicating Improvement







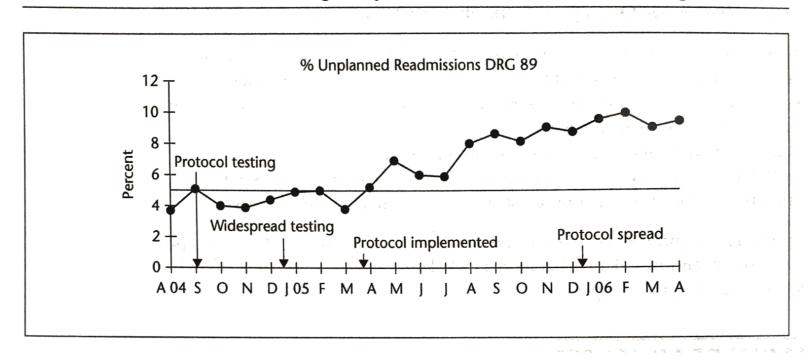






## **Balancing Measures**

#### FIGURE 2.25 Percentage Unplanned Readmissions Worsening







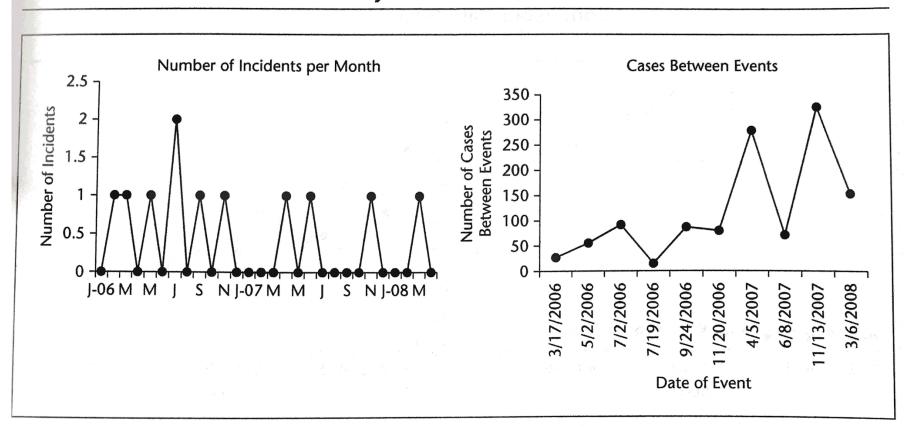






#### Rare Events

#### FIGURE 2.22 Monthly Incident Data and Transformed Data













## Measurement for Improvement

Thank you









